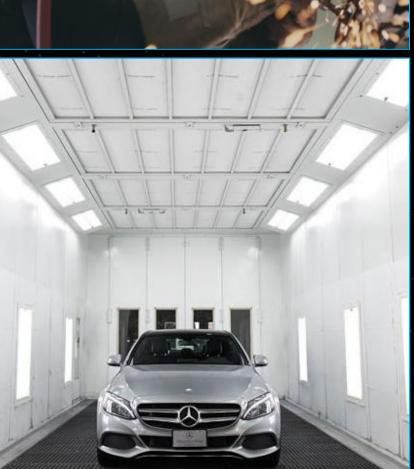
Certified Collision Program Meeting 2018

Mercedes-Benz The best or nothing.





Welcome





Meeting Code of Conduct

Participants must conform to rules of order and follow **Anti-Trust Guidelines**. This includes zero tolerance for verbal abuse or harassment in any form.

Participants are not allowed to discuss any subject relating to prices charged, discounts offered of any nature, hourly rate, employee benefits, or agreements made with third party entities. Participants found to be in violation of the foregoing will be asked to leave.

All participants are herewith notified that the materials presented herein are not to be construed as information or direction to take concerted actions. Information can be utilized by individuals acting within their own judgment, making sound business decisions, without agreements with other participants of this meeting.



1. Collision Repair Education Foundation

- 2. Certified Collision Program
- 3. Launch Readiness & Product Technical Support
- 4.

5.

6.

- Connected Autonomous Shared/Services Electrification
- Collision Training

Q & A Session

Solving the Aging Technician Workforce Issue A National Problem, w/ a Local Solution

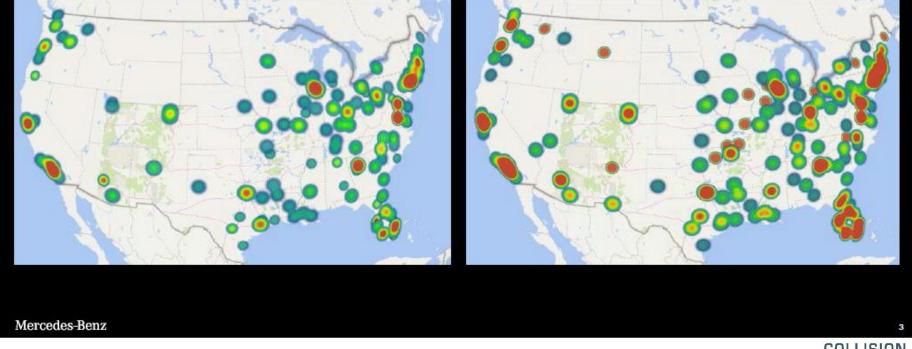
Christen Battaglia, Director of Strategic Partnerships



Current / Future Technician Needs

Technician needs

- ~1,000 technicians nationwide immediately (422 inexperienced + 576 experienced)
- ~2,000 technicians nationwide in 2 years (998 inexperienced + 1,114 experienced)





High School/College Collision Programs





Transportation Student Career Fair Events





Transportation Student Career Fairs

Remaining 2018 Events

- 11/27 Jamaica, NY
- 12/6 Columbus, OH

Spring 2019 Events

- 2/27 Miami, FL
- 2/28 Orlando/Tampa, FL
- 3/6 San Antonio, TX
- 4/6 Phoenix, AZ
- 4/9-4/10 Greensboro, NC

- 4/17 Nashville, TN
- 5/8 Philadelphia, PA
- Dallas, TX (TBD)
- Houston, TX (TBD)
- Chicago, IL (TBD)
- Northern Virginia (TBD)
- Detroit, MI (TBD)
- Atlanta, GA (TBD)
- Northern/Southern CA (TBD)



Thank You!

Christen Battaglia, Director of Strategic Partnerships Christen.Battaglia@ed-foundation.org

C: 302-377-5202

Brandon Eckenrode, Director of Development Brandon.Eckenrode@ed-foundation.org

C: 312-231-0258





Certified Collision Program Benito Cid

Mercedes-Benz The best or nothing.



Various departments at Mercedes-Benz provide support for the Certified Collision Program.



In order to support our growing vehicle population, we need to expand our network of Certified Collision Centers.







Authorized to perform all collision repair to all Mercedes-Benz vehicles with the exception of aluminum structural repairs.



Authorized to perform all collision repair to all Mercedes-Benz vehicles including aluminum structural repairs.



Authorized to perform structural and cosmetic repair on the Sprinter and Metris vehicles. Must be in conjunction with a base or elite program.

281 Certified Collision Centers

- 105 Elite
- 174 Base
- 14 Commercial Vehicles
- 213 Participating Dealerships
- 47 Large MSO
- 52 Dealer-Owned

The Certified Collision Program provides coverage to 75% of the UIO with over 210 participating dealers.





Collision Assist – Taking customer service to the next level



Confidence restored — in the tap of an app. For minor vehicle repairs, make *Mercedes me* the first place to turn.

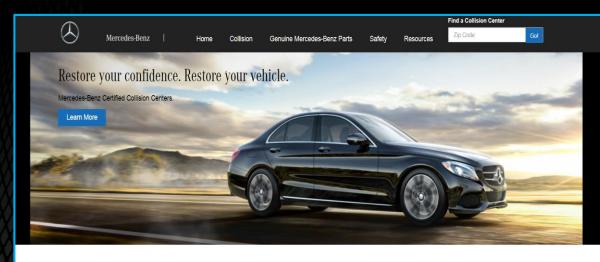
Mercedes me



This feature benefits our customers, our dealers and MBUSA

- Customers choose their preferred Dealership
- Provides ability to report a claim through Mercedes Me
- Connects the customer to their preferred Dealership/Certified Collision Center
- Initial step in First Notice of Loss, (FNOL)
- Provides collision centers pictures of vehicles prior to drop off.
- Potential for improved cycle times

Mercedes-Benz is pushing all channels to create awareness and market the Certified Collision Program.





Certified Collision Centers

When it comes to vehicle restoration, see what makes Mercedes-Benz Certified Collision Centers a cut above



Genuine Mercedes-Benz Parts Discover all the reasons why turning to Genuine

Mercedes-Benz Parts is the right move to make.



Safety

From occupant protection to accident avoidance, learn how Mercedes-Benz provides advanced vehicle protection.



Hid a Mercedes-Berz Collision Center near you www.m bcollision center s.com.

Z/E9-Z9E-008-L :00UE1SISSA 0DISD60H ZU08-S0D 0010W

When accidents happen, we're here to help.

Mercedes-Benz The best or nothing. erendes-Renz USA, ILC Bindia CA 20346 80040 Rt MERCEDES 8125 A com RLSA com

FIQ sean BludmA / SMH / earby

mp ortant Numbers:

Staying safe is what matters most.

Unfortunately, auto accidents occur. So if you're involved in one, here are some things you should do right away:

Move away from traffic

Call the police and, if needed, request an ambulance
 Contact Mercedes-Benz Roadside Assistance at 1-800-367-6372.
 If you're an mbrace[®] subscriber, press the SOS button for

immediate assistance.

 Complete a collision report using the Mercedes me app, available on Android and iPhone
 Take pictures of the damage with your phone or camera

 Collect your driver's license, registration, and insurance information to present to the police Stay in touch with Mercedes me. The Mercedes me app lets you submit a collision report, cont a dealer, schedule service, am

> wnload today, or visit busa.com/mercedesme.



For repairs done right, turn to our people and parts.

Once the accident has been reported and documented, it's important to have your vehicle serviced at a Mercedes-Benz Certified Collision Center. Here's why:

With advanced skills and training,
 All of our Certified Collision
 our technicians can help ensure
 that regains are performed
 with the utmost precision,
 commitment, and care

 All Genuine Mercedes-Benz Parts are backed by the Mercedes-Benz Replacement Parts Limited Warranty. See your Mercedes-Benz retailer for details.

We use Genuine Mercedes-Benz
 Parts for any repairs that are made
 Centers have access to exclusive
 technical tools and services

You're In control. Oftentimes, your insurance company will recommend a repair facility that carries generic replacement parts. These parts cost less and could compromise the performance and value of your Vernedee-Brenz

In order to ensure that you are receiving the utmost care, you or demand that your vehicle be serviced only at a Mercedes-Benz Certified Collision Center





Mercedes-Benz The best or nothing.





Restore your vehicle. Restore your confidence.

Trust the experience, skill, and dedication you'll find in a Mercedes-Benz Certified Collision Center.



Restore your vehicle. Restore your confidence.

Trust the experience, skill, and dedication you'll find at a Mercedes-Benz Certified Collision Center.

Brochures

Mercedes-Benz The last or nothing

When it comes to repairing your vehicle, nothing but the best will do.

While no one can predict if or when an accident might cocur, you can be assured that

What sets Mercedes-Benz Certified Collision Centers apart from other repair facilities includes

Specialized tools and equipment to make repairs to factory standards
 The use of Cenuine Mercedes-Benz Parts, backed by the Mercedes-Benz Replacement

· Highly skilled, expertly trained technicians committed to craftsmanship,

Mercedes-Benz Certified Collision Centers have what it takes to restore your vehicle

the right way.

Turn to our people and parts.

Proprietary repair procedures

precision, and quality

Parts Limited Warranty*

Different vehicles demand different care.

To better meet your needs, our Collision Centers are categorized by the following capabilities:

- Certified Collision Centers perform collision repair work on all Mercedes-Benz passenger cars, except those requiring aluminum structural welding
- Elite Certified Collision Centers have attained the top level of certification and can take on high-end vehicles requiring aluminum structural weiking

 Commercial Vehicle Centers - Created for commercial outtomers, these facilities have the infrastructure in place to handle repairs on Sprinter and Metrisvehicles

Proper restoration starts with recertification.

In order to provide the utmost level of service and care, all Certified Collision Centers are recertified every two years.

A genuine difference.

Specifically explained to work assemblarly with all the stelp and convertince graters in your whick, Chruine Menordes-Berts are ignorusly here for safety, quality, consistengr, and reliably, "are they are datafiled to Chrolinal Explanater Montheature (TMM) collision parts, dry most atrice equivaments for excepting from fits don't existance. The, Rey'r growen to before the method before for the ast whole graters.

What to watch out for

Sometimes, is order to save morely insurance companies will suggest using non-CEM parts for a repair. Many non-CEM parts are not made to the exact specifications of a Menode-Benz, and as a result may cause damage to various systems in your vehicle. Plus, they are not covered under your vehicle's warranty.





Collision Marketing Kit (2/2)



Restore your vehicle. Restore your confidence.

Trust the experience, skill, and dedication you'll find at a Mercedes-Benz Certified Collision Center

Mercedes-Benz The best or nothing.





De ar ##Collision_Center_Name##,

We'd like to share some exciting news with you. As we head into spring, we're set to launch a new marketing campaign highlighting both the tangible and intangible benefits a Mercedes-Benz Certified Collision Center like yours can provide

It's about vehicle repair - and greater peace of mind.

Restore Confidence is a marketing campaign that does more than show case the precision, commitment, and care needed to bring a Merce des-Benz back to its pre-loss condition. It speaks to the peace of mind and comfort an owner feels knowing the repair has been done right, which further separates Mercedes-Benz Certified Collision Centers from other repair facilities.

Different ways to get the word out.

To properly showcase this new campaign, a number of marketing materials will be available, including:

· Restore Confidence brochures dataling what sets a Mercedes-Berg Certified Collision Center apart Restore Confidence /biders that can house customers' involces and estimates Restore Confidence in-store barrers

 Window Clines 4 e Centified Collision Program logo as well as your shop's specific ion, Elite Centified, and Commercial Vehicle)

Folders coas-Benz Centified Collision Centers will be made available at mbcollisioncenters.com

Let us help build your success.

We are confident this new campaign will raise awareness about the Certified Collision brand and attract an even larger customer base to your facility. We hope you take full advantage of all the malarials available, and wish you nothing but the best moving forward.

Sincersiv

Mancedes-Benz USA





Education and participation in the industry creates awareness and promotes proper and safe repair.



Industry Participation

Insurance Workshops

What is a Certified Repair?

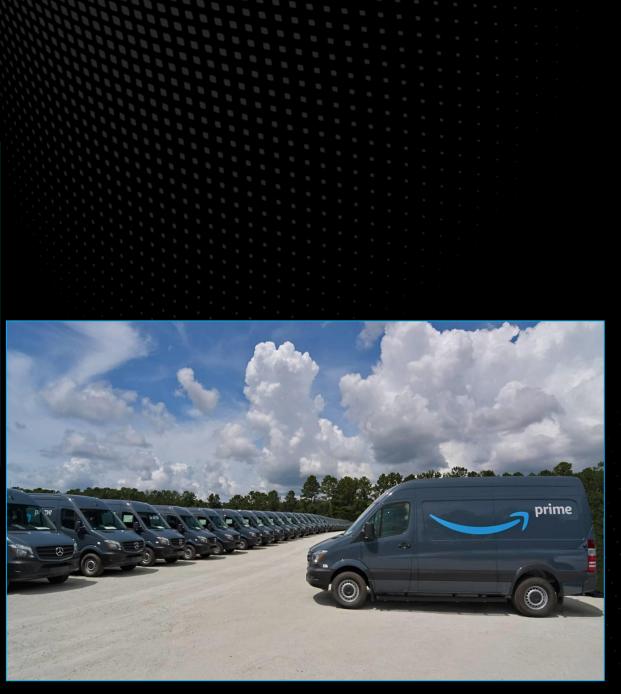


Checklist to Issue a Certified Repair Certificate

- Completed at a Certified Collision Center
- Performed by a Mercedes-Benz Trained Tech
- Following current Mercedes-Benz Repair Procedures
- Using approved tools, equipment and materials
- With Genuine Mercedes-Benz Replacement Parts

Creating Opportunities for YOU...





Interested? Contact me @ <u>Benito.Cid@mbusa.com</u>

FMC	CAR	TRUCK/VAN	TOTAL UNITS		
Belement	270,029	1,083,828	1,353,857		
	116,225	850,765	966,990		
enterprise	163,600	257,400	421,000		
LeasePlan	120,000	225,000	345,000		
🕖 wheels	158,649	156,500	303,900		
·¦¦ · DONLEN	89,700	110,300	200,000		
F EMKAY	54,000	38,000	92,000		

*Information provided from Automotive Fleet - 2017

Thank you!

Benito Cid Collision Program Manager benito.cid@mbusa.com mbcollisioncenters.com (201) 749-6888

5



Launch Readiness - Engineering Services Ryan O'Toole



Mercedes-Benz The best or nothing.

Engineering Services is involved in multiple processes to ensure Vehicle Readiness.



There are 6 goals to a successful launch that we as Mercedes-Benz accomplish.

The user help desk within Engineering Services is the first to support with any technical system issues.



XENTRY Kit

Since the end of November 2012, the new generation of the XENTRY Kit diagnostic hardware will be launched for all brands and categories of Daimler AG under the established XENTRY brand.

The new product concept and brand combination for hardware and software components will be the next step towards an integrated After-Sales System environment with future oriented diagnostic solutions.

Under the "XENTRY Solutions" umbrella brand, users will now have access to XENTRY Diagnostics, XENTRY TIPS, XENTRY Flash and XENTRY Support & Feedback, as well as to the hardware diagnostic solutions XENTRY Kit and new hods such as XENTRY Control.

Introduction information is distributed to the dealerships and notified of release.

Whenever there is an issue with WIS, ASRA, or XENTRY an XSF ticket is filed and followed up by our team.

Before the vehicle launches, the team has responsibility to identify that each part is linked to the correct part number.



The Goods Basket is a list of parts that Daimler AG suggests for the US market to build-up inventory in preparation for the new launch. While the Parts Logistics department provides the main drive for this, PTS provides additional support as well.

To help ensure readiness for the workshops for vehicle repairs and diagnostics, multiple quality checks are performed.



Engineering Services is directly responsible for ensuring that workshops have access to the new Special Tools required for the newly launched vehicle. Engineering Services assists in implementation and release of various programs and marketing assets.

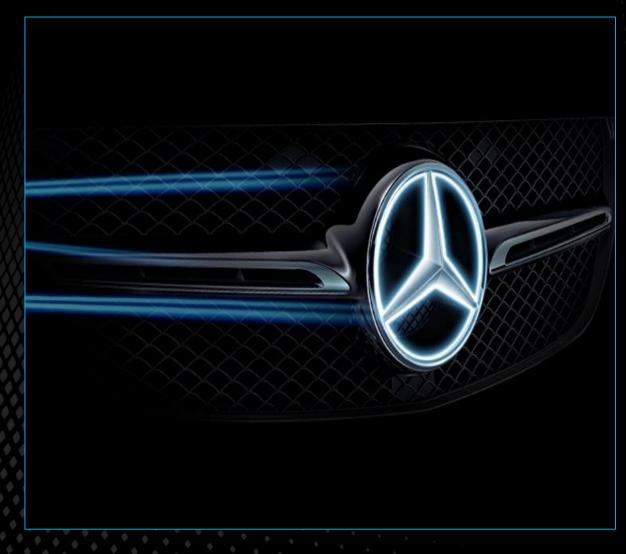


Service contracts are created by Aftersales Business Development before the launch of the vehicle. Engineering Services' Warranty department then takes the service contract and implements it into the WIS, ASRA, and RAPS.

Marketing also reaches out to ES to verify technical information before use in publication

Also, the Digital Platforms department ensures that the Mercedes me program is marketed and manages the support of the app. The Telematics team within Engineering Services works directly with the vendors (such as call centers, Daimler, and service provider) to ensure the continued functionality and quality of the services.

Monitoring of accessories is ongoing to ensure no technical issues occur.



The accessories department is responsible for ensuring that ODUS is prepared for the new vehicle. In PTS, we monitor these new accessories ensuring that no technical issues exist.

Spoilers, illuminated star, trailer hitches, etc.

All training materials and guides for the new vehicle will be reviewed by multiple departments.



Before launching the vehicle, the MB Academy prepares training material for technicians to enroll in. When developing new training, PTS will assist in providing technical feedback during the planning phase of course development. All aspects of the launch requires a significant amount of resources - an additional of 20 weeks of priority service is provided.

Launch Element	Deliverable	Availability
Marketing	Service Info (Price, labor time, calculation table)	6 Months before launch
Qualification	TTT-Workshops, Training materials and Intro to service	2 Months before launch
Documentation	Customer and repair documentation can be supplied	2 Months before launch
Parts	Content of goods basked can be supplied	1 Month before launch
Diagnosis	XENTRY Release	1 Month before launch
Special Tools	Special Tools are supplied to wholesale or retail	1 Month before launch
Workshop Equipment	Scope and supply information and suppliers	1 Month before launch
Retrofitted assemblies	Parts and instructions for assembly can be supplied	1 Month before launch
Accessories	ODUS, Primos, I-News	1 Month before launch



Product Technical Support – Engineering Services

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Assistance by Product Technical Support is ongoing – even after the launch.

Mercedes-Benz	On Line Queue: 0016 Longest Wait 0d: 2h: 11m In Process: 0001 Take Case	Welcome: DBAF	RALI Refresh Cre	eate New Case Search	My Preferences
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Manage the tracking, escalation, and resolution of technical issues:

• Determine issues, manage resolutions

Provide technical support for escalated cases

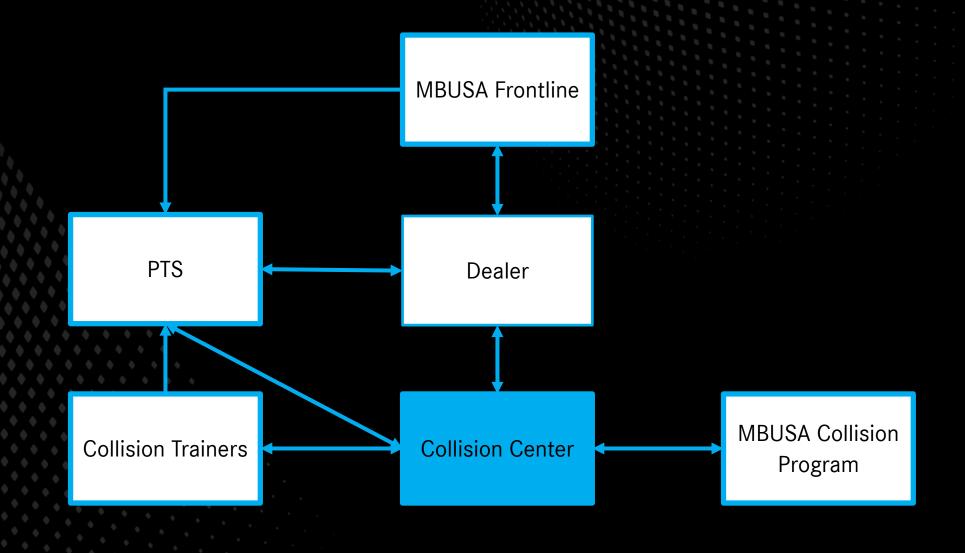
Information sharing

- Lls
- Technical publications
- Shop foreman webinars

Teach & Learn

- Create SME level technical training material as SME
- Deliver information throughout MBUSA and Dealerships

Many resources are dedicated to help the collision center case support process.



To provide better assistance to our collision centers, we are evolving our internal processes.

CollisionTechSupport @mbusa.com

<u>Current</u>

- Only available to our Certified Collision Centers
- Monitored daily by qualified Mercedes-Benz collision specialists
- WIS support, further steps, alternative instructions

Future

Collision Center

- Access to Product Technical Support System
- HTML based, attachable documents, notification of response
- Direct line to MBUSA Service Engineer

Ryan O'Toole, Assc. Service Engineer Body, Exterior, A/C

<u>Ryan.Otoole@mbusa.com</u> <u>CollisionTechSupport@mbusa.com</u> (904) 828 – 2740

Thank you for your attention!



EQC – C.A.S.E Carol J Tobias

Mercedes-Benz The best or nothing.







The EQC provides V6 driving fun with massive torque as expected from an electric car.



EQC 400 4MATIC



Drivetrain

Dual-Motor All-Wheel Drive, with one motor on each axle



Battery and Range:

450 km according to NEDC; EPA tbd80kWh Battery45 minute DC Fast Charging





Every segment will include at least one electrified vehicle variant, from smart to large SUVs.



Mercedes-Benz is embarking on a major electric product offensive

Fully electric EQC set for US launch during first half of 2020

By 2022, Mercedes-Benz will electrify the entire product portfolio

Tuscaloosa plant to receive \$1 billion investment

Mercedes-Benz is adding a new battery plant in
 Tuscaloosa, the investment is expected to create over
 600 additional jobs

Mercedes-Benz E-Mobility Timeline



The EQC battery will require specialized tools and specific training to ensure proper handling.



The EQC Battery – Broken Down

80kWh

1,433 Pounds

Skate style battery pack

384 cells across 4 modules

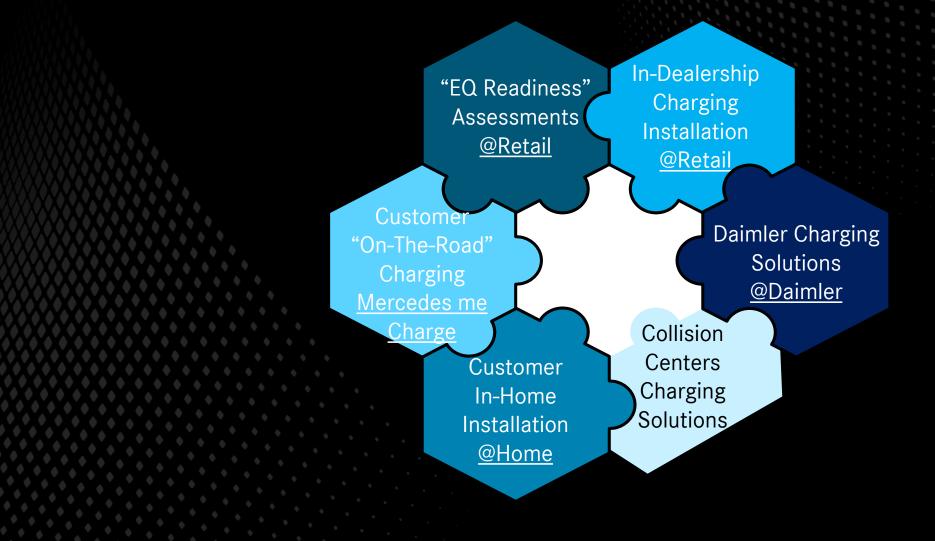
Battery Handling

Specialized tooling and equipment will be required to remove and replace the EQC battery

Personnel will be required to achieve and maintain certifications for the movement, replacement and evaluation of the EV batteries

Infrastructure will be required for long term battery storage

MBUSA is developing a "Charging Solution Program" that encompasses Dealerships, Customers and Daimler locations.



MaxGen Energy Services Corporation will provide EQ Readiness Assessments.

- Our participants train in modern facilities, using the latest tooling, equipment, and vehicles
- All Dealerships will be required to complete EQ Readiness Assessments
- Assessments will explain short, mid and long-term infrastructure needs
- Assessments will include a quote of all necessary upgrades for short-term infrastructure needs
- Assessments will include detailed information on installation methodology
- Dealership site visits began July 2018
- All site visits will be conducted by 11/16/2018
- Reporting will be delivered starting November 2018

"EQ Readiness" Assessments <u>@Retail</u>



MaxGen Energy Services Corporation will be the MBUSA preferred installation vendor.

- Dealerships can use MaxGen as their installation partner or use an existing partne
- All installations must follow EQ Readiness Assessment guidelines
- All US Daimler entities will receive preferred pricing on installation services and program hardware
- All dealership installations must be completed to receive EQC Vehicles
- Dealership installations will begin Q1 2019

In-Dealership Charging Installation <u>@Retail</u>



We have an opportunity to develop a new program for Collision Centers. Interested? Email us at case-pmo@mbusa.com

Recommended Collision Centers Approach

Step 1.

Use MaxGen Energy Services to conduct an assessment of select Collision Centers

Step 2.

Create recommendations for infrastructure at Collision Centers

Step 3.

Provide preferred installation and hardware pricing

Step 4.

Begin installations in 2019

Collision Centers Charging Solutions





Carol J. Tobias CASE Customer Services Specialist

Mercedes-Benz User eXperience

ATTEL

12:51

NP C

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Assistance

1.9

140

New on-board power system



Standard vehicle electrical system VOLTS

4x the electrical power and increases fuel savings

VOLTS

High-voltage system which powers PHEV and BEV vehicles



Collision Training – Mercedes-Benz Academy William Chester



Mercedes-Benz The best or nothing.

MB Academy has a fully dedicated team to assist from concept to launch and provide training for collision centers.



ester Kevin King

Trainer

William Chester Technical Training Manager Grapevine, TX LPC



Collision Technical

Grapevine, TX LPC



Clint Allen Collision Technical Trainer Grapevine, TX LPC Robert Weingart Technical Training Manager Robbinsville, NJ LPC



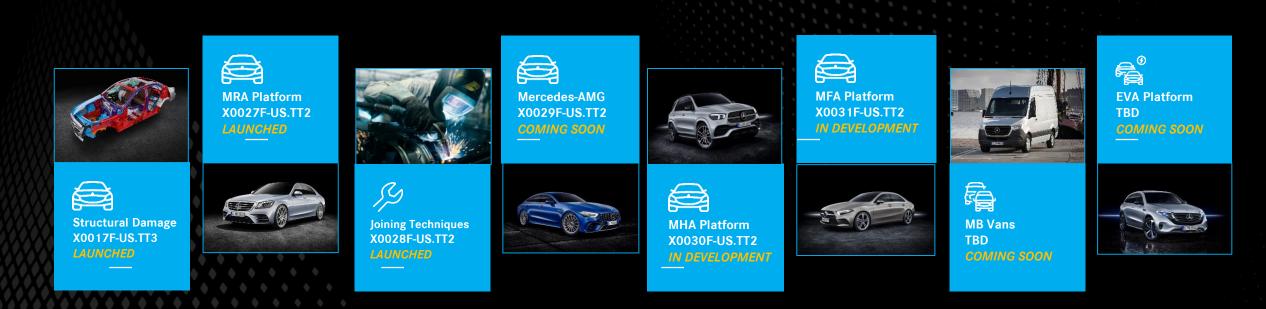
Open **TEMP** Collision Technical Trainer Robbinsville, NJ LPC



Taylor Jozwiak Instructional Designer Atlanta, GA HO Mercedes-Benz has two collision training locations. Both facilities use the latest and modern tools and equipment.



Additional E-Learnings are being developed and will be launched in 2019.



Creating development paths for all Mercedes-Benz job profiles:

Master requirements

Star requirements

Base requirements

Master Body Technician

Certified Body Technician

Registered Body Technician

Creating development paths for all Mercedes-Benz job profiles:

Registered Body Technician

Mandatory eLearnings

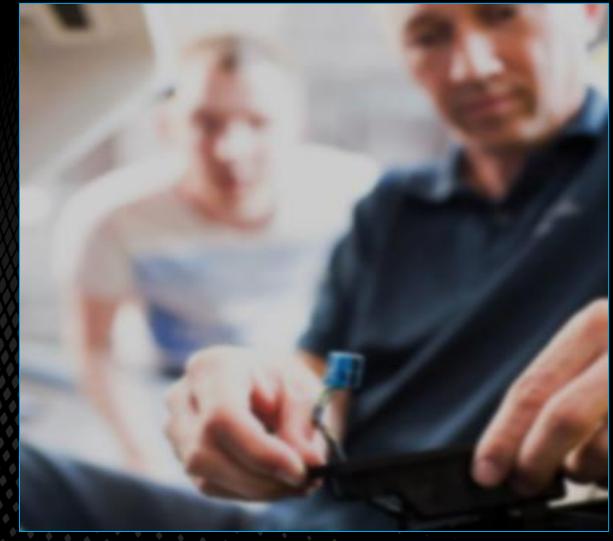
□ Apprenticeship plan

□ Must be completed within 90 days

Base requirements

Registered Body Technician

Job profile: Registered Body Technician



Registered body technicians are knowledgeable in the theories of welding, metal finishing, and plastic repair processes. They will eventually grow and gain experience in panel replacement, structural damage repair, and metal finishing techniques. This will prepare them for further job profiles such as Certified Body Technician, Master Body Technician, or Paint Specialist.

Qualifications

<u>Training</u>

Apprenticeship

Vocational training preferred

Experience/further training

• A series of eLearning courses to become a Registered Technician through base and continued qualification.

Creating development paths for all Mercedes-Benz job profiles:

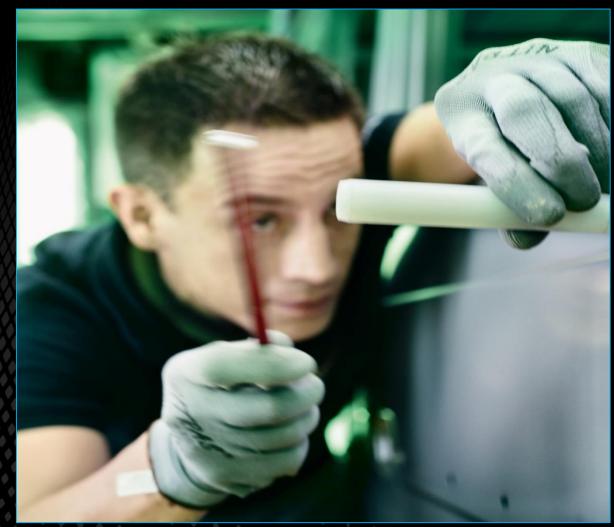
Certified Body Technician

Achieve Registered Body Technician status
 Mandatory instructor-led trainings

Star requirements

Certified Body Technician

Job profile: Certified Body Technician



Certified body technician is responsible for work on vehicle bodies and interiors. With a focus on the accident repair of Mercedes-Benz high-volume vehicles. To do this, they are familiar with all of the materials used in these vehicles' bodyshells as well as with all disassembly, assembly, adjustment, and repair work related directly to body repair. They can perform the required metal straightening work on damaged vehicles and deal with bodyshell complaints (e.g. body noises and body leaks). The can also prepare surfaces for painting in coordination with the Paint Specialist and undertake extensive corrosion protection and preservation measures after painting.

Qualification

<u>Training</u>

- Completed vocational training or at least two years' professional experience in this field.
- Registered Body Technician

Experience/further training

• A series of training courses to become a Certified Technician through Star and continued qualification.

Creating development paths for all Mercedes-Benz job profiles:

Master

Body Technician

Master requirements

Master Body Technician

Achieve Certified Body Technician status
 Mandatory instructor-led trainings
 5 year tenure requirement

Job profile: Master Body Technician



Master body technician Is the accident repair and damage diagnosis specialist for all Mercedes-Benz vehicles assemblies and add-on parts. Skills include installing, setting up, and converting bodies and body components as well as repairing, caring for and protecting them. The specialist regularly attends training courses on current topics to precisely coordinate and structure workflows with an eye on quality. The Master Technician is often the point of contact for all vehicle model series and must and have a strong sense of responsibility.

Qualification

<u>Training</u>

- Completed vocational training or at least five years of professional experience in this field.
- Certified Body Technician

Experience/further training

• A series of advanced training measures leading to qualification as a Master Technician through continuation and specialist qualifications.

Job profile: Elite Aluminum Welder



Elite aluminum welder specializes in MIG welding of aluminum components with a focus placed on welding structural components for accident repair. Participants demonstrate MIG aluminum welding skills in various tests meeting ISO 9606-2 standards in addition to participating in Mercedes-Benzspecific practical exercises at regular intervals. An extensive qualification and certification program is required as this demands a high level of craftsmanship and skill.

Qualification

<u>Training</u>

• Completed bodywork vocational training or alternatively at least 5 years' work experience in Mercedes-Benz accident repair.

Experience/further training

- Certified Body Technician or Master Body Technician
- 10-day basic training with subsequent test according to ISO 9606-2 plus Mercedes-Benz-specific practical exercises. 2-day work trials at 6-month intervals.

Job profile: Paint Specialist



Paint specialist is the expert in the field of paintwork on bodies and add-on parts in vehicles of all classes. The work focuses on the elimination of paint damage and the renewal of the paintwork following accident repair. This includes both the assessment and preparation of the surfaces to be painted and observation of all relevant health, environmental and safety regulations. Thanks to their special knowledge and affinity with the brand and product, they promote the image of the product and the repair organization.

<u>Qualification</u>

<u>Training</u>

• Completed vocational training or at least five years of professional experience as a vehicle painter.

Experience/further training

• Paint Specialist advanced training series through fundamental and continuation qualifications. Training courses on paint products and painting techniques given by recognized paint manufacturers.

Job profile: Bodyshop Advisor



Bodyshop advisor assists in the planning, efficiency of service, and logistic operations. They are in direct contact with customers and insurance professionals to ensure expectations are met. In addition, they support all processes within the bodyshop, including OEM repair procedures, ensuring these are followed in order to maintain a high customer satisfaction level as well as a positive image. In this function, they are part of the workshop management team.

Qualification

<u>Training</u>

- Completed training in a commercial/technical profession, ideally in the automotive industry (or comparable training).
- Additional body repair training preferred

Experience/further training

- Several years of professional experience in automotive industry
- Solid professional experience in personnel management and leading teams
- Solid professional experience in dealing with customers and vendors

Job profile: Bodyshop Manager



Bodyshop manager is fully responsible for planning, controlling and increasing efficiency of repairs and logistics operations. In this function, they ensure that strategic and operational goals are met and that the derived measures are implemented. In addition, they are responsible for designing all processes within the bodyshop and ensuring that these are followed in order to maintain a high team morale, customer satisfaction level, and long-term business success

Qualification

<u>Training</u>

- Completed training in a commercial/technical profession, ideally in the automotive industry (or comparable training).
- Additional training in business management preferred

Experience/further training

- Several years of professional experience in automotive industry
- Solid professional experience in personnel management and leading teams
- Solid professional experience in dealing with customers and vendors

Where we were. Where we are. What's ahead of us.



- Enacted training requirements to enhance perceived value, meet certification standards and ensure customer satisfaction.
- Modern training facilities with dedicated collision repair classrooms, workshops and equipment.
- Aluminum welding test lab, AWS certified instructor and virtual simulators.

	<u>Challenges</u>	In-Network Shops
<u>2013</u>	- No training requirements	247
	- Outdated curriculum & facilitie	S
	- Aluminum welding constraints	
	- No development paths	
<u>2018</u>		281
<u>2020</u>		400+
	- Additional training requirement	S
	- Additional in-network shops	
	- Out-of-Network training	

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Thank you!

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